

Bury Health and Wellbeing Board

Title of the Report	Transfer of Pennine Care Community Services
Date	21 March 2019
Contact Officer	Margaret O'Dwyer, Director of Commissioning & Business Delivery/Deputy Chief Officer, NHS Bury CCG
HWB Lead in this area	Julie Gonda, Interim Executive Director Communities & Wellbeing, Bury Council

1. Executive Summary

Is this report for?	Information ✓	Discussion <input type="checkbox"/>	Decision <input type="checkbox"/>
Why is this report being brought to the Board?	To inform the Board about plans for the transfer of community health services .		
Please detail which, if any, of the Joint Health and Wellbeing Strategy priorities the report relates to. (See attached Strategy) www.theburydirectory.co.uk/healthandwellbeingboard	The reports relates to all priorities, as community health supports health and wellbeing of residents of all ages		
Please detail which, if any, of the Joint Strategic Needs Assessment priorities the report relates to. (See attached JSNA) http://jsna.theburydirectory.co.uk/kb5/bury/jsna/home.page	As above, effective community services are key to improving health and wellbeing of all our residents.		
Key Actions for the Health and Wellbeing Board / proposed recommendations for action.	To note the paper.		
What requirement is there for internal or external communication around this area?	For stakeholders to support key messages in how services will be delivered in future.		
Assurance and tracking process – Has the report been considered at any other committee meeting of the Council/meeting of the CCG Board/other stakeholders....please provide details.	A detailed report has been considered by the Governing Body of NHS Bury CCG in its role as commissioner of community health services		

2. Introduction / Background

Bury CCG commissions a range of community services from Pennine Care NHS Foundation Trust (PCFT) via a contractual arrangement which has been in place for a number of years. In December 2018, PCFT presented a final paper to their Board setting out their future business model. As well as providing community services to Bury and others, the Trust also delivers mental health services. In its paper "Trust Strategy 2019-22: Maximising Potential", the Board of PCFT agreed that its future direction of travel will be to concentrate its business solely on the delivery of mental health and well-being services. The purpose of this report is to advise partners of the transfer, in their role of having oversight of the health and care system, and to ensure effective outcomes for the safe ongoing delivery of community services from another Provider in the interim. The proposal is that the Northern Care Alliance under the legal entity of Salford Royal NHS Foundation Trust (SRFT) to be the designated interim Provider for a period of two years.

3. Process to date

The CCG commissions a range of community services which span larger services, such as district nursing, to smaller services such as posture and mobility. The total contract value for these services in 2018/19 is circa £18m.

Bury Council also commissions a smaller range of services from PCFT with a current contractual value of £5.6m. These are public health related services.

In addition to Bury Council and the CCG, PCFT deliver community services to other localities:

- Heywood Middleton and Rochdale CCG and Rochdale Council;
- Oldham CCG; and
- Trafford CCG and Trafford Council.

The total costs of the commissioned services in question is approximately £60m.

Given the timescale indicated by PCFT (that it will have divested itself of all these services by the end of March 2020), all relevant areas have considered the process to be put in train to enable the continuity of community services to support the transformation required to deliver our Locality Plan aspirations.

In order to progress to the next stage and to maintain momentum, the Chief Executive of the Council and Accountable Officer of the CCG wrote to the LCA

inviting them to consider which Partner may be most appropriate to act as a host Provider for community services. The preferred Provider would become the new employer of community staff and be responsible for service delivery and performance. This would be for a period of two years to enable commissioners to properly consider their future requirements of a Locality Care Organisation (LCO) which would include community services

The Bury LCA considered the request against a set of assessment criteria and responded to advise that all 5 LCA Partners considered that the Northern Care Alliance (NCA) would be the preferred Partner based on the assessment criteria. The NCA is a group of hospitals working together. It comprises all hospitals within Pennine Acute Hospitals NHS Trust (PAHT) and Salford Royal Hospital NHS Foundation Trust (SRFT). The NCA is not a legal entity itself, so the contracting Partner would either be PAHT or SRFT. The Care Quality Commission's rating of these hospitals is as follows:

- SRFT – "Outstanding"
- PAHT – "Requires improvement"
- PCFT – "Requires improvement"

NHS Improvement (NHSI) which regulates hospital Trusts is unable to sanction significant transfers between Hospitals with a CQC rating of "requires improvement" or below. Therefore the proposed legal entity within the NCA for this transfer can only be SRFT.

The other NES commissioners have subsequently confirmed the NCA (with SRFT as the legal entity) as their preferred interim Provider of community services.

In terms of Trafford, they are in the process of identifying a local Provider for community services and are following a similar process and timescale.

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It is currently anticipated that the transfer will be finalised in July 2019.

4. Risks and issues to be considered

A number of issues will continue to be monitored as the transfer process progresses, namely:

The adequacy of resources for to project manage the transaction across the NES will continue to be monitored.

Inability to secure resources and the capacity required to undertake the work by the acquirer has already incurred a delay of a few weeks. By way of mitigation the NCA is looking to see if this time can be made up.

There is a risk that Bury community staff will be concerned about their future and may look for posts elsewhere. This would also have a deleterious affect on their roles as important members of the new neighbourhood teams which are on track to become effective from 1 April 2019.

Following the decision by PCFT in December a joint communication from the Chief Executive of PCFT and Accountable Officer of the CCG was sent to each member of Bury community services to provide assurance about their valued input in shaping the future of community services. A further communication was issued earlier this month to advise of the NCA as the new proposed employer and of the process and timelines for completion subject to ratification by the CCG. PCFT managers have not seen increased staff turnover as yet.

Recommendations for action

The Board is asked to note this update.

5. Financial and legal implications (if any)

If necessary please seek advice from the Council Monitoring Officer Jayne Hammond (J.M.Hammond@bury.gov.uk) or Section 151 Officer Steve Kenyon (S.Kenyon@bury.gov.uk).

There are no known legal implications for the HWBB to this report.

6. Equality/Diversity Implications. Please attach the completed Equality and Analysis Form if required.

Not applicable

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